



March 18, 2021

The Honorable Xavier Becerra
Secretary
Department of Health and Human Services
200 Independence Avenue SW
Washington DC 20201

Dear Secretary Becerra:

Congratulations upon your confirmation as Secretary of the Department of Health and Human Services.

Private safety-net hospitals – large hospitals that serve large numbers of low-income, low-income elderly, Medicaid, and uninsured patients – have seen first-hand that you understand the distinct challenges low-income and underserved communities face and can attest to your sincere interest in using public policy to help address those challenges.

We are eager to work with you again and to advance the goals of health equity.

Sincerely,

A handwritten signature in black ink, appearing to read "EKugler", is written over a light blue circular stamp.

Ellen Kugler, Esq.
Executive Director

